

THE RANCH - BELVEDERE-TIBURON JOINT RECREATION COMMITTEE

Budget for FY 2019/20 - March 1, 2019 - February 28, 2020

Aug-19

	Yr End FY 15-16	Yr End FY 16-17	Yr End FY 17-18	Yr End FY 18-19	Approved Budget FY19-20	August Actuals FY 19-20	Prior YTD	Yr end Projections FY 19-20
PROGRAM SUMMARY								
Academy Revenues (Cotillion, Ballet,	605,727	665,547	675,751	644,504	666,500	397,021	398,804	610,326
Academy Expenses	411,398	433,829	421,406	402,326	390,197	115,962	139,284	351,391
Net Academy Program	194,329	231,718	254,345	242,178	276,303	281,059	259,520	258,935
Adult Revenues	163,407	147,971	135,400	161,044	293,600	106,713	83,728	273,088
Adult Expenses	85,269	71,987	77,942	98,400	215,900	61,666	52,669	195,648
Net Adult Program	78,138	75,984	57,458	62,644	77,700	45,047	31,059	77,440
Camps Revenues	461,055	539,029	539,205	556,558	583,000	654,278	557,194	653,090
Camps Expenses	233,881	298,311	325,642	332,543	330,600	323,040	309,274	352,760
Net Camps Program	227,174	240,718	213,563	224,015	252,400	331,238	247,920	300,330
Other Program Revenues	363,863	380,468	406,090	424,690	431,400	212,065	280,892	405,278
Other Program Expenses	264,230	283,237	314,976	290,642	301,200	145,028	175,112	284,248
Net Other Program	99,633	97,231	91,114	134,048	130,200	67,037	105,780	121,030
Interest Income	343	1,725	258	5,894		0		
Net non Program	343	1,725		5,894				
Facility Rental Income	13,391	12,686	21,704	18,659	18,000	15,523	12,394	18,000
Facility Rental Expense	458	1,152	1,132	880	735	520	722	3,835
Total Facility Rental	12,933	11,534	20,572	17,779	17,265	15,003	11,672	14,165
Subtotal revenue	1,607,786	1,747,426	1,778,408	1,811,349	1,992,500	1,385,600	1,335,030	1,959,782
Subtotal expense	995,236	1,088,516	1,141,098	1,124,791	1,238,632	646,216	677,060	1,187,882
Subtotal + (-)	612,550	658,910	637,310	686,558	753,868	739,384	657,970	771,900
Less Administrative Expenses	-545,180	-603,777	-640,363	-685,561	-685,686	-312,680	-333,962	-631,660
Branding/Grand Opening/New Bldg E	0		0	0	0	0	0	0
Less Dairy Knoll Expenses	-52,640	-47,364	-46,679	-57,505	-68,300	-23,970	-24,667	-63,300
Community Contributions - fund raising				-621	637	0	500	18,000 <i>camp adjustment</i>
Subtotal before Contribution	14,730	7,769	-49,732	-57,129	519	402,734	299,841	94,940
City/Town Contribution DK/Tile sales	46,780	0	500	500				
Excess Revenues /(Expenses)	61,510	7,769	-49,232	-56,629	519	402,734	299,841	94,940
New Phone System			-14,576	0				
Del Mar Tennis Courts - re-surfaced					-15,000	-13,000	0	-13,000
Perfect Mind (included in Less Admini Exp line)			-17,448	0		0		0
Net Revenue			-81,256	-56,629	-14,481	389,734	299,841	81,940
Adjusted to match Audit	-14,046		12,898					
Net Operating Income	47,464		-68,358	-56,629	-14,481	389,734	299,841	81,940
ACADEMY								
Spring (AC3) 12 WEEKS								
Academy Revenues	155,078	171,992	180,586	163,111	177,000	155,779	163,111	155,526

	Yr End FY 15-16	Yr End FY 16-17	Yr End FY 17-18	Yr End FY 18-19	Approved Budget FY19-20	August Actuals FY 19-20	Prior YTD	Yr end Projections FY 19-20
Academy Expenses	60,137	72,839	71,483	65,416	76,379	59,550	65,170	59,550
Academy Supervision	59,258	56,227	46,214	43,645	39,618	35,841	43,645	35,841
Net Academy III	35,683	42,926	62,889	54,050	61,003	60,388	54,296	60,135
Fall (AC1) 15 WEEKS - WAS 12								
Academy Revenues	169,288	186,886	176,447	151,539	207,000	162,712	144,128	190,000
Academy Expenses	71,086	71,735	80,465	56,025	83,700	80	1,422	75,000
Academy Supervision	53,059	61,507	38,128	45,816	49,000	2,511	0	45,000
Net Academy I	45,143	53,644	57,854	49,698	74,300	160,121	142,706	70,000
Winter (AC2) -8 WEEKS -WAS 12								
Academy Revenues	157,455	187,780	199,032	166,984	115,000	1,296	0	115,000
Academy Expenses	63,290	66,208	79,626	76,435	43,600	5,399	800	43,600
Academy Supervision	49,722	59,858	43,780	34,944	24,800	69	0	24,800
Net Academy II	44,443	61,714	75,626	55,605	46,600	-4,172	800	46,600
Ballet Program Revenue	38,420	17,880	14,015	22,546	23,000	20,897	13,549	33,000
Ballet Program Expense	19,171	6,433	3,904	7,191	6,500	3,256	1,985	13,000
Net Ballet Program	19,249	11,447	10,111	15,355	16,500	17,641	11,564	20,000
Toddler Revenue	1,115	7,236	6,312	11,008	11,000	6,415	8,295	9,000
Toddler Expense	135	835	4,048	3,720	3,600	1,203	2,998	3,600
Net Toddler Program	980	6,401	2,264	7,288	7,400	5,212	5,297	5,400
Hang Out Revenue	11,020	13,676	12,685	18,562	16,500	6,210	6,752	16,500
Hang Out Expense	9,422	10,400	13,587	14,846	11,000	5,711	5,092	11,000
Net Teen Zone Program	1,598	3,276	-902	3,716	5,500	499	1,660	5,500
Birthday/Corporate Revenue	0	5,165	9,720	30,120	35,000	2,725	22,425	7,000
Birthday/Corporate Expense	125	1,167	10,273	18,869	20,000	2,258	13,429	4,500
Net Wknd Party Program	-125	3,998	-553	11,251	15,000	467	8,996	2,500
Cotillion Program Revenue	73,351	74,932	76,954	80,635	82,000	40,987	40,544	84,300
Cotillion Program Expense	25,993	26,620	29,898	35,418	32,000	84	4,741	35,500
Net Cotillion Program	47,358	48,312	47,056	45,217	50,000	40,903	35,803	48,800
Total Academy Program								
Revenue	605,727	665,547	675,751	644,505	666,500	397,021	398,804	610,326
Expenses	411,398	433,829	421,406	402,325	390,197	115,962	139,282	351,391
Net	194,329	231,718	254,345	242,180	276,303	281,059	259,520	258,935
ADULTS								
Adult Spring			Spring/Summer	Spring/Summer	Draft Budget FY19-20	August Actuals FY 19-20	Prior YTD	Yr end Projections FY 19-20
Adult Revenue	83,496	63,492	53,139	49,315	82,500	61,988	48,973	61,988
Adult Supervision					2,800	0	0	0
Adult Expenses	42,429	29,497	30,527	34,603	58,800	39,348	34,603	39,348
Net Spring	41,067	33,995	22,612	14,712	20,900	22,640	14,370	22,640

	Yr End FY 15-16	Yr End FY 16-17	Yr End FY 17-18	Yr End FY 18-19	Approved Budget FY19-20	August Actuals FY 19-20	Prior YTD	Yr end Projections FY 19-20
Adult Summer								
Adult Revenues			0	30,683	71,000	30,068	27,774	71,000
Adult Supervision				0	3,700			3,700
Adult Expenses			0	13,030	48,000	21,369	13,010	48,000
Net Summer	0	0	0	17,653	19,300	8,699	14,765	19,300
			Fall/Winter	Fall/Winter				
Adult Fall								
Adult Revenues	79,911	84,479	82,261	33,012	70,050	14,447	6,980	70,050
Adult Supervision					2,800			3,800
Adult Expenses	42,840	42,490	47,415	27,444	48,500	0	5,056	48,500
Net Fall	37,071	41,989	34,846	5,568	18,750	14,447	1,924	17,750
Adult Winter								
Adult Revenues			0	48,034	70,050	210	0	70,050
Adult Supervision					2,800			3,800
Adult Expenses			0	23,323	48,500	949	0	48,500
Net Winter	0	0	0	24,711	18,750	-739	0	17,750
Total Adult Program								
Revenue	163,407	147,971	135,400	161,044	293,600	106,713	83,727	273,088
Supervision					12,100			11,300
Expenses	85,269	71,987	77,942	98,400	203,800	61,666	52,669	184,348
Net	78,138	75,984	57,458	62,644	77,700	45,047	31,059	77,440

	Yr End FY 15-16	Yr End FY 16-17	Yr End FY 17-18	Yr End FY 18-19	Draft Budget FY19-20	August Actuals FY 19-20	Prior YTD	Yr end Projections FY 19-20
CAMPS								
CIT Revenue	13,895	19,108	20,409	22,349	21,000	29,794	22,349	28,606
CIT Expenses	1,138	18,285	20,278	16,711	19,000	13,899	16,711	16,196
Net CIT Camp	12,757	823	131	5,638	2,000	15,895	5,637	12,410
Angel Island Revenue	342,929	375,034	396,290	414,268	420,000	449,021	414,904	449,021
Angel Island Expense	191,736	213,035	246,669	259,695	251,000	228,813	236,650	252,854
Net Angel Island	151,193	161,999	149,621	154,573	169,000	220,208	178,254	196,167
Art & Garden Camp Revenue	0	17,407	23,653	20,060	22,000	22,185	20,060	22,185
Art & Garden Camp Expenses	0	6,453	9,768	10,141	11,600	12,580	9,982	12,580
Net Art & Garden camp	0	10,954	13,885	9,919	10,400	9,605	10,078	9,605
Fantastical Adventures Revenue	104,231	127,480	98,853	99,882	120,000	153,278	99,882	153,278
Fantastical Adventures Expenses	41,007	60,538	48,927	45,995	49,000	67,748	45,930	71,130
Net Camp FA	63,224	66,942	49,926	53,887	71,000	85,530	53,952	82,148
	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0
Net Sports	0	0	0	0	0	0	0	0
Total Camps								
Revenue	461,055	539,029	539,205	556,559	583,000	654,278	557,195	653,090
Expenses	233,881	298,311	325,642	332,542	330,600	323,040	309,273	352,760
Net	227,174	240,718	213,563	224,017	252,400	331,238	247,920	300,330

	Yr End FY 15-16	Yr End FY 16-17	Yr End FY 17-18	Yr End FY 18-19	Approved Budget FY19-20	August Actuals FY 19-20	Prior YTD	Yr end Projections FY 19-20
OTHER PROGRAMS								
	Yr End FY 15-16	Yr End FY 16-17	Yr End FY 17-18	Yr End FY 18-19	Draft Budget FY19-20	August Actuals FY 19-20	Prior YTD	Yr end Projections FY 19-20
Summer Youth Revenues	8,846	17,561	29,618	26,404	22,000	9,692	26,404	8,872
Summer Youth Expenses	6,121	20,824	21,234	18,993	15,000	5,470	18,993	6,000
Net Summer Youth	2,725	-3,263	8,384	7,411	7,000	4,222	7,411	2,872
Taekwondo Program Revenues	30,371	33,728	43,956	45,444	47,000	36,202	30,597	47,000
Taekwondo Program Expenses	21,833	23,410	33,582	29,712	32,000	15,183	11,893	32,000
Net Taekwondo Program	8,538	10,318	10,374	15,732	15,000	21,019	18,704	15,000
Tennis Program Revenues	221,966	203,503	193,785	181,683	194,000	105,605	118,408	194,000
Tennis Program Expenses	161,385	150,704	146,014	125,465	142,000	74,376	88,328	142,000
Net Tennis Program	60,581	52,799	47,771	56,218	52,000	31,229	30,080	52,000
BB League Revenues	25,554	11,065	11,525	19,391	20,000	0	0	19,500
BB League Expenses	5,185	5,411	4,370	7,734	5,000	1,100	521	7,500
Net Tennis Courts	20,369	5,654	7,155	11,657	15,000	-1,100	-521	12,000
Tennis Court Revenues	25,554	22,384	21,300	22,348	22,000	18,610	28,811	22,000
Tennis Courts Expenses	5,185	5,729	6,611	5,215	6,500	3,450	3,664	6,500
Net Tennis Courts	20,369	16,655	14,689	17,133	15,500	15,160	25,148	15,500
Special Event Revenues	75,076	89,427	103,506	123,820	120,800	38,256	63,348	107,306
Special Event Expenses	41,118	54,749	79,491	85,122	80,800	33,182	36,841	76,248
Net Special Events	33,958	34,678	24,015	38,698	40,000	5,074	26,507	31,058
Clothing/Uniform Sales	0	0	0	0	0	0	0	1,000
Clothing/Uniform Expenses	4,352	612	2,320	0	1,500	0	0	0
Net Clothing Sales	-4,352	-612	-2,320	0	0	0	0	1,000
Brochure Ad Income	2,050	2,800	2,400	5,600	5,600	3,700	3,325	5,600
Brochure Expenses	24,236	21,798	21,354	18,401	18,400	12,267	13,290	14,000
Net Brochure	-22,186	-18,998	-18,954	-12,801	-12,800	-8,567	-9,965	-8,400
Total Other Program								
Revenue	363,863	380,468	406,090	424,690	431,400	212,065	270,893	405,278
Expenses	264,230	283,237	314,976	290,642	301,200	145,028	173,530	284,248
Net	99,633	97,231	91,114	134,048	130,200	67,037	97,363	121,030
FACILITY RENTALS								
	Yr End FY 15-16	Yr End FY 16-17	Yr End FY 17-18	Yr End FY 18-19	Draft Budget FY19-20	August Actuals FY 19-20	Prior YTD	Yr end Projections FY 19-20
Tiburon Community Room Revenue	734	755	2,512	1,977	2,600	2,750	1,077	2,600
Tiburon Community Room Expense	0	0	0	135	135	0	135	1,135
Net Tiburon Community Room	734	755	2,512	1,842	2,465	2,750	942	1,465
Belvedere Community Ctr Revenues	6,337	6,354	9,769	7,165	5,600	7,053	3,802	5,600
Belvedere Community Ctr Expense	83	0	764	416	400	295	416	1,400
Net Belvedere Community Ctr	6,254	6,354	9,005	6,749	5,200	6,758	3,386	4,200

	Yr End FY 15-16	Yr End FY 16-17	Yr End FY 17-18	Yr End FY 18-19	Approved Budget FY19-20	August Actuals FY 19-20	Prior YTD	Yr end Projections FY 19-20
Dairy Knoll Rental Revenue	6,320	5,577	9,423	9,516	9,800	5,720	7,515	9,800
Dairy Knoll Rental Expenses	375	1,152	368	329	200	225	172	1,300
Net Dairy Knoll	5,945	4,425	9,055	9,187	9,600	5,495	7,344	8,500
Total Facility Rentals								
Revenue	13,391	12,686	21,704	18,658	18,000	15,523	12,394	18,000
Expenses	458	1,152	1,132	880	735	520	723	3,835
Supervision	0	0	0	0	0	0	0	0
Net	12,933	11,534	20,572	17,778	17,265	15,003	11,672	14,165

DAIRY KNOLL	Yr End FY 15-16	Yr End FY 16-17	Yr End FY 17-18	Yr End FY 17-18	Approved Budget FY19-20	August Actuals FY 19-20	Prior YTD	Yr end Projections FY 19-20
PG&E Electricity/Gas	-5,570	-5,714	-6,660	-7,640	-7,300	-2,944	-4,186	-7,300
Water/Sewer	-603	-812	-964	-1,167	-1,300	-592	-623	-1,300
Internet \$250/mo	-3,000	-3,000	-3,000	-3,000	-3,200	-1,500	-1,500	-3,200
Facility Assistant	-13,557	-405	-370	0	0	0	0	0
Telephone/Communication/Fire	-1,248	-4,546	-3,932	-3,927	-4,000	-1,251	-1,624	-4,000
Hosted email- messaging backup	-1,332	-1,851	-1,489	-2,599	-2,000	-492	-863	-2,000
Tech Support	-5,497	-3,478	-1,503	-2,830	-2,500	-678	-1,860	-2,500
Bldg Maintenance Expenses		-2,019	-6,735	-7,779	-6,000	-114	-2,233	-5,000
Building Supplies	-4,330	-3,415	-4,171	-4,640	-4,000	-316	-2,759	-3,000
Custodial Supplies	-2,303	-742	-1,109	-2,150	-3,000	-679	-1,320	-2,000
Custodian	-15,200	-21,382	-16,746	-21,772	-35,000	-15,404	-7,680	-33,000
Total Dairy Knoll	-52,640	-47,364	-46,679	-57,504	-68,300	-23,970	-24,667	-63,300

ADMINISTRATIVE EXPENSES

	Yr End FY 15-16	Yr End FY 16-17	Yr End FY 17-18	Yr End FY 18-19	approved Budget FY19-20	August Actuals FY 19-20	Prior YTD	Yr end Projections FY 19-20
Accounting Services (City of Belveder	-5,117	-4,872	-4,489	-4,101	-5,000	-2,041	-2,310	-4,000
Audit	-8,500	-8,850	-9,300	-9,900	-9,900	-10,300	-9,900	-10,300
Auto Mileage Allowance	-2,768	-3,103	-2,549	-2,329	-2,500	-818	-797	-2,500
Bank Charges	-545	-718	-669	-837	-700	-460	-417	-700
Copy Machine	-4,164	-5,095	-7,102	-7,703	-6,800	-3,179	-3,186	-6,800
Credit Card Charges	-1,247	-1,374	-1,599	-11,134	-50,000	-24,820	-1,578	-50,000
Depreciation	-12,054	-24,025	-24,268	-26,936	0	0	0	0
Equipment	-1,561	-2,664	-4,187	-3,368	-4,000	-1,452	-2,555	-4,000
Fingerprinting	-1,020	-724	-847	-980	-900	-864	-820	-1,000
Office Supplies	-7,436	-6,406	-3,332	-5,256	-5,500	-1,338	-1,337	-5,500
Payroll Taxes	-22,714	-23,588	-24,354	-23,453	-25,000	-17,059	-15,712	-24,000
Postage	-6,799	-8,028	-6,803	-6,890	-6,200	-2,283	-4,611	-6,200
Professional Services	0	-2,450	-7,850	-7,125	-4,000	-2,275	-2,200	-4,000
Publicity	-6,126	-11,382	-7,085	-9,270	-8,000	-2,122	-5,482	-8,000
Recognition	-7,603	-6,989	-8,998	-6,303	-7,500	-1,263	-1,371	-6,000
Registratrion Software (Perfect Mind)	0	0	0	-42,500	-17,448	-17,793	-11,000	-17,448
Telephone/Communication (On DK p	-1,800	0	0	0	0	0	0	0
Workman's Compensation Ins.	-11,526	-13,115	-15,725	-19,738	-19,738	-8,116	-8,256	-19,738
Unemployment Insurance	0	0	0	0	0	-1,069	0	0

	Yr End FY 15-16	Yr End FY 16-17	Yr End FY 17-18	Yr End FY 18-19	Approved Budget FY19-20	August Actuals FY 19-20	Prior YTD	Yr end Projections FY 19-20
Administrative Payroll	-345,715	-349,746	-373,258	-393,563	-379,000	-157,090	-195,721	-334,644
Health & Dental	-59,469	-85,869	-91,349	-87,612	-88,000	-38,653	-44,224	-85,000
Conferences and Meetings	-5,109	-5,110	-3,900	-1,749	-1,200	-1,192	-1,108	-1,200
Mass Mutual Retirement Benefits	-33,782	-39,219	-42,321	-41,489	-44,000	-18,352	-21,247	-40,330
Administrative Expense Reimburse	-125	-450	-378	-271	-300	-141	-131	-300
Administrative Personnel Costs	-545,180	-603,777	-640,363	-712,507	-685,686	-312,680	-333,962	-631,660

SPECIAL EVENTS

	Yr End FY 15-16	Yr End FY 16-17	Yr End FY 17-18	Yr End FY 18-19	Draft Budget FY19-20	August Actuals FY 19-20	Prior YTD	Yr end Projections FY 19-20
Walk Your History Revenue	0	0	7,500	0	0	0		0
Walk Your History Expense	866	0	7,000	0	0	0		0
Walk Your History Staffing	0	0	0	0	0	0		0
Net WYH (SE-WYH)	-866	0	500	0	0	0		0
Bunny Hop Revenue	3,625	3,102	3,000	3,898	4,000	3,875	3,898	3,875
Bunny Hop Expense	4,280	2,188	2,200	3,572	2,500	2,879	3,572	2,879
Bunny Hop Staffing	596	359	350	478	500	184	478	184
Net Bunny Hop (SE-Bunny)	-1,251	555	450	-152	1,000	812	-152	812
Adventure Race/Family Fun Day Revenue	0	13,984	13,000	25,060	30,000	21,331	25,060	21,331
Adventure Race/Family Fun Day Expense	0	12,765	11,000	20,466	20,466	15,658	20,466	15,688
Adventure Race/Family Fun Day Staffing	0	761	1,600	1,396	1,396	1,133	1,396	1,396
Net Adventure Race (SE-Adv Race)	0	458	400	3,198	8,138	4,540	3,198	4,247
SOM Revenue	11,053	0	0	0	0	0	0	
SOM Expense	10,006	0	0	0	0	0	0	
SOM Staffing	0	0	0	0	0	0	0	
Net SOM (SE-SOM)	1,047	0	0	0	0	0	0	
Labor Day Parade Revenue	10,000	10,000	10,000	10,000	0		0	
Labor Day Parade Expense	4,644	6,181	6,000	5,017	0		0	
Labor Day Parade Staffing	0	1,759	2,000	100	0		0	
Net Labor Day Parade (SE-Parade)	5,356	2,060	2,000	4,883	0		0	
Golf Tournament Revenue	7,938	7,340	5,500	30,677	33,000	12,925	22,100	29,000
Golf Tournament Expense	1,158	1,649	1,000	19,275	20,000	1,500	1,605	20,000
Golf Tournament Staffing	0	0	0	210	500	0		500
Net Golf Tournament (SE-Golf)	6,780	5,691	4,500	11,192	12,500	11,425	20,495	8,500
Tiburon Taps Revenue	27,365	37,064	32,500	35,877	36,000	125	790	32,000
Tiburon Taps Expense	13,596	15,350	13,000	15,137	16,000	7,930	2,145	16,000
Tiburon Taps Staffing	0	860	900	681	1,000	0	0	1,000
Net Tiburon Taps (SE-Beer)	13,769	20,854	18,600	20,059	19,000	-7,805	-1,355	15,000
Half Marathon Revenue	8,000	8,000	10,000	10,000	10,000	0	0	12,000
Half Marathon Expense	0	100		201	201	0	0	201
Half Marathon Staffing	0	360	300	352	352	0	0	500
Net Half Marathon (SE-Marathon)	8,000	7,540	9,700	9,447	9,447	0	0	11,299
Boo Bash Revenue	974	2,281	4,000	4,000	3,500	0	1,500	5,000
Boo Bash Expense	751	3,486	3,500	3,500	3,000	0	0	3,000

	Yr End FY 15-16	Yr End FY 16-17	Yr End FY 17-18	Yr End FY 18-19	Approved Budget FY19-20	August Actuals FY 19-20	Prior YTD	Yr end Projections FY 19-20
Boo Bash Staffing	0	316	500	500	500	0	0	500
Net Boo Bash (SE-Boo)	223	-1,521	0	0	0	0	1,500	1,500
Santas Breakfast Revenue	974	1,520	1,500	1,180	1,300		0	1,300
Santas Breakfast Expense	751	1,112	1,200	1,485	1,100		0	1,100
Santas Breakfast Staffing	0	240	250	64	100		0	100
Net Santas Breakfast (SE-Santa)	223	168	50	-369	100	0	0	100
Father Daughter Dance Revenue	3,470	2,450	3,000	2,306	3,000	0	0	2,800
Father Daughter Dance Expense	1,224	941	1,000	1,047	1,000	255	0	1,000
Father Daughter Dance Staffing	0	80	200	0	200	0	0	200
Net Father Daughter Dance (SE-FD)	2,246	1,429	1,800	1,259	1,800	-255	0	1,600
Misc Revenue	2,651	3,686		1,572	0	0		0
Misc Expense (portion of staff salary)	4,963	6,243	13,000	13,316	12,000	3,645	5,597	12,000
Net Misc (SE-Misc)	-2,312	-2,557	-13,000	-11,744	-12,000	-3,645	-5,597	-12,000
Total Special Event Revenue	76,050	89,427	90,000	124,570	120,800	38,256	53,348	107,306
Total Special Event Expense	42,239	50,015	58,900	83,016	64,267	28,222	33,385	59,868
Total Special Event Staffing	596	4,735	6,100	3,781	16,548	4,962	1,874	16,380
Net Special Event	33,215	34,677	25,000	37,773	39,985	5,072	25,007	31,058